

**DEPARTMENTS OF PUBLIC SAFETY
2015 Annual Report**



Louis M. Dekmar

Chief of Public Safety



LaGrange Fire Department 2015 Annual Report



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This report is a representation of all emergency and non-emergency activity of the LaGrange Fire Department and provides an overview of the organizational structure by which services are delivered.

I. Overview

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I. Overview

The LaGrange Fire Department is certified as a Class 2 Fire Department with the Insurance Services Organization (ISO), which offers a significant reduction in homeowner and development insurance premiums within the service area. This Class 2 certification is among the top 3.7 percent of the fire departments in the State of Georgia and top 2.1 percent nationwide and is a key component in future development of LaGrange. The coverage of LaGrange is achieved from four stations around the city, with a centrally located headquarters from which staff personnel work.

The Fire Department's administration consists of four Deputy Chiefs that report to the Director of Public Safety. The Director of Public Safety provides focus and direction in policy development, implementation and leadership philosophy. The Deputy Chiefs rotate through the administrative office position while serving in this position on an annual basis. The administrative Deputy Chief is responsible for meeting customer needs and the day to day operations of the department while fulfilling other duties as deemed necessary. The remaining Deputy Chiefs are each assigned to one of three Battalions as the shift commander and responsible for other assigned duties as well.

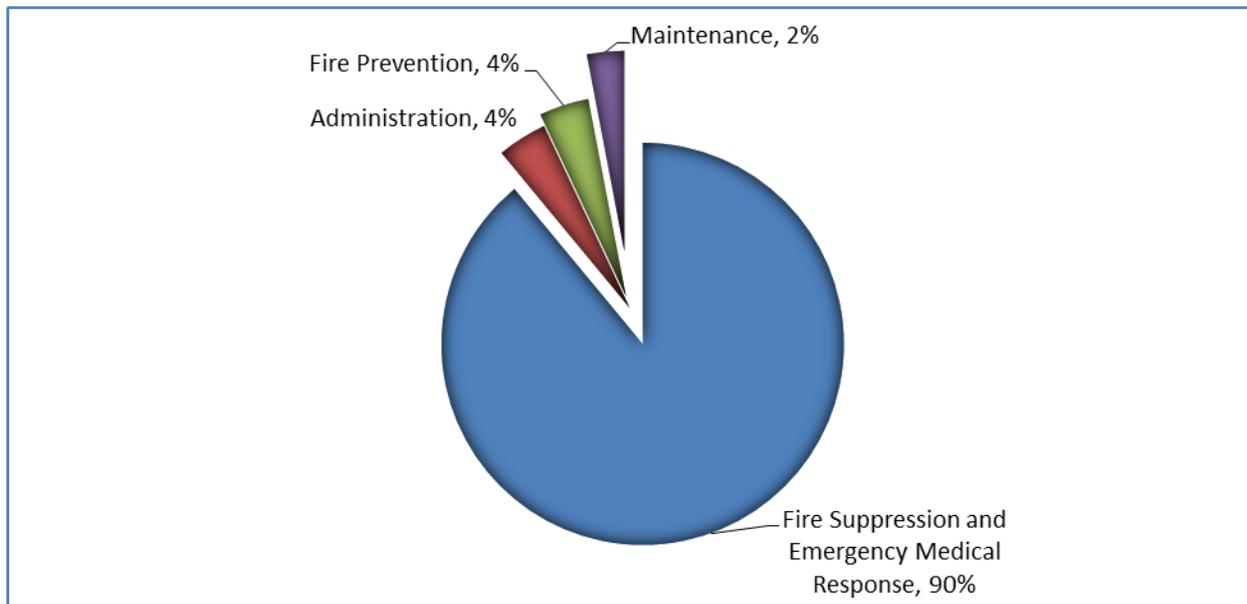
The Fire Department has four other divisions: Operations, Fire Prevention, Training, and Maintenance.

The Operations Division responds to calls for service from four strategically located stations in order to ensure a timely response. The Operations Division responds to all types of calls for service inside the city limits of LaGrange and assists the Troup County Fire Department with similar calls for service in most unincorporated areas of the county, as defined in an Automatic Aid agreement between the City of LaGrange and Troup County.

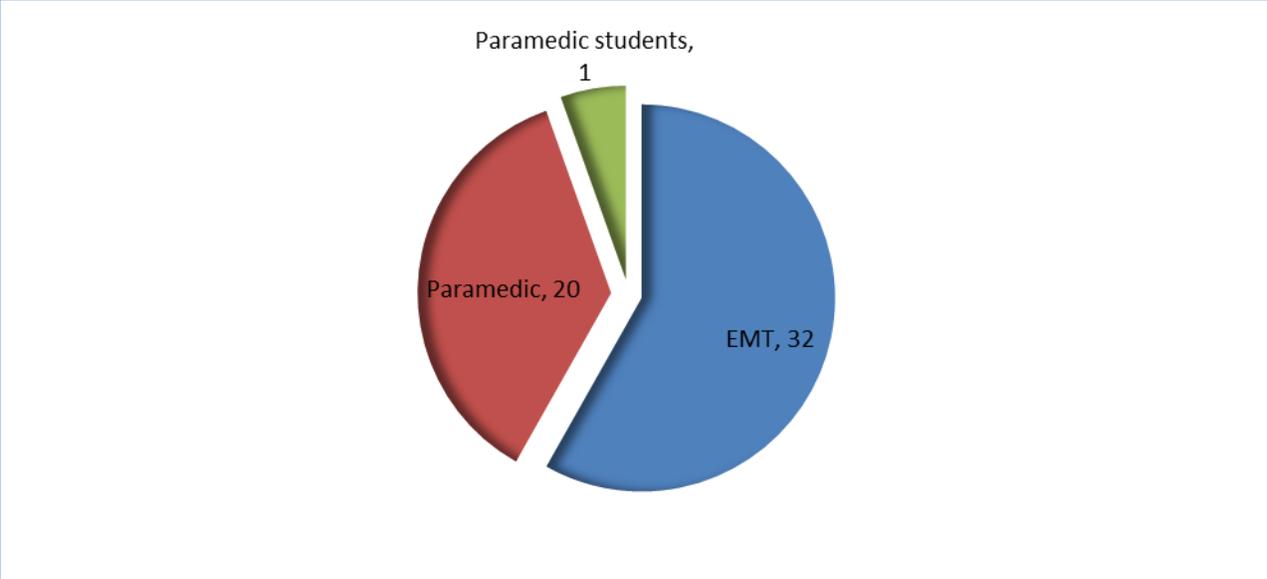
The Fire Prevention Division is responsible for ensuring the safety of all residents and visitors in our community through code enforcement, inspections, pre-planning, public fire education, and engineering measures. The Fire Marshall, Inspector, and part-time inspector are based at the Fire Administration Offices.

The Training Division coordinates and facilitates training for all fire personnel in compliance with the standards as set forth by the Georgia Firefighters Standards and Training Council (GFSTC) and Georgia Department of Human Resources (DHR) EMS Division. GFSTC requires that firefighters receive 24 hours of annual training in various Fire and EMS topics and DHR requires 24 to 48 hours of topic-specific training bi-annually for EMS certified firefighters, depending on the level of licensure. In addition, firefighters must complete hazardous material re-certification, and/or other specific requirements as set forth by the GFSTC and DHR. The division is also responsible for coordinating on-site tours of local businesses and industrial sites, enabling the firefighters to become more familiar with the individual lay-out and floor plans in case an emergency response becomes necessary.

The Maintenance Division duties are assigned to the four Deputy Chiefs. They have responsibility for the operational readiness of all apparatus, coordination of equipment repair, small tools acquisition, inventory control, uniform and protective clothing storage, as well as maintenance of water hydrants throughout the City of LaGrange and Troup County. Personnel Allocation



Medical Certification Level



Review of 2015

The LaGrange Fire Department meets all established standards, as mandated by the Georgia Firefighters Standard & Training Council and the Georgia Department of Health Services, in order to remain within compliance with training and service delivery requirements. The department was involved in many activities and events throughout 2015:

In January, Truck 32, a 78' ladder truck was placed into service as a front line aerial truck which replaced Tower 31, which had been the front line aerial since 1998. Two new engines were also purchased; Engine 1 was placed in service in October 2015 and Engine 4 will go into service in January 2016.

In April, laptops were placed in each apparatus and operate with the Professional & Technical Software Solutions (PTS) program. This PTS program allows fire units to time stamp their events by a touch screen on the laptops. This technology was put in place in order to reduce time human reaction time and provide more accurate response times.

In May, a 10th annual leadership training was conducted. This training consisted of exercises designed to enhance the leadership and situational awareness of the department's leaders.

In June, the position of Accreditation Manager was created with existing personnel.

October of each year has historically been designated as fire safety month and as such the fire department participated in public education events at our local schools as well as our local industry and business locations. During this time period the department partnered with the LaGrange Mall while holding a "Citizen's Day" event. It is estimated that over 500 people attended this event. In addition to this event it is estimated that during the month of October the fire department made over 2,500 fire safety related contacts.

Throughout the year firefighters attended the Georgia Public Safety Training Center and completed numerous classes; some of those were structural fire control instructor, tactical combat casualty care, incident safety officer, arson investigation, and fire inspector.

Firefighters continued their service with senior members of our community while visiting the Troup County Senior Center each Monday morning in order to provide blood pressure screenings; 1,664 blood pressure screenings were conducted in 2015. Members also completed three Boot Drives for the Georgia Firefighters Burn Foundation, with the American Red Cross and with the Muscular Dystrophy Association. Personnel also worked in conjunction with District 4 Health Services while installing child restraint care seats. Engine companies also installed 149 smoke alarms in family dwellings, conducted 10 fire extinguisher training classes for 184 employees of local industry, and made contact with over 7,300 local citizens through public education events

II. Operations Division

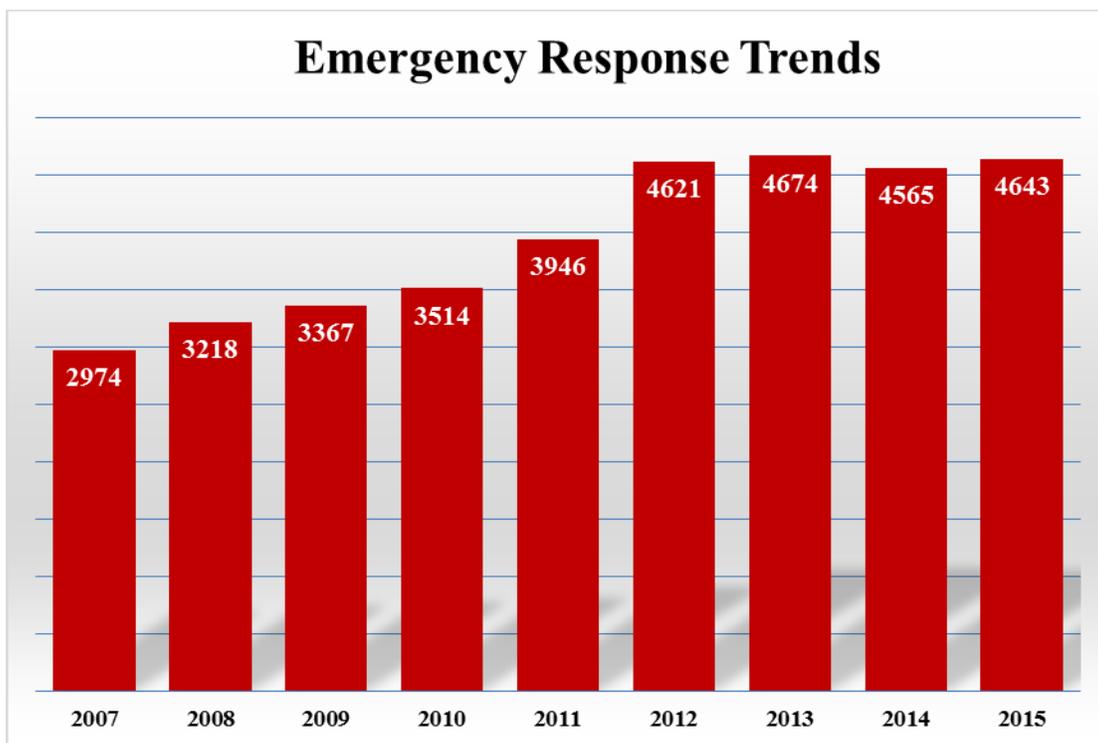
The Operations Division of the LaGrange Fire Department is comprised of three rotating battalions whose personnel work on a 24/48 work schedule in order to ensure appropriate response to all calls for service. Each battalion is composed of 17 personnel with additional support coming from staff personnel and off-duty call lists. In the case of a specific manpower need, an Automatic Aid / Mutual Aid Agreement with Troup County and other surrounding departments provide manpower, equipment, supplies, and technical assistance, to backfill and support functions as requested. The Automatic Aid Agreement provides for simultaneous response by both LaGrange Fire and Troup County Fire to specified locations throughout the city and county. Through the course of the year, LaGrange Fire Department received mutual and automatic aid from Troup County Fire Department on 26 occasions while providing mutual and automatic aid to Troup County on 371 occasions. The average response time for calls originating in LaGrange was 5:06 minutes, and 6:15 minutes for automatic aid responses to Troup County.

The Operations Division is based on a three engine company platoon system and an aerial unit. Each engine and aerial unit has a rated pump capacity of 1500 gallons per minute (gpm) with a minimum 500 gallon water tank. The aerial unit is a 78' quint capable of independently operating as either an engine or aerial depending upon the need and circumstance. In reserve, there are three additional engines rated at 1500 gpm, an 85' quint and various support vehicles. The Operations Division also provides an enhanced advanced life support service. Department members are licensed either

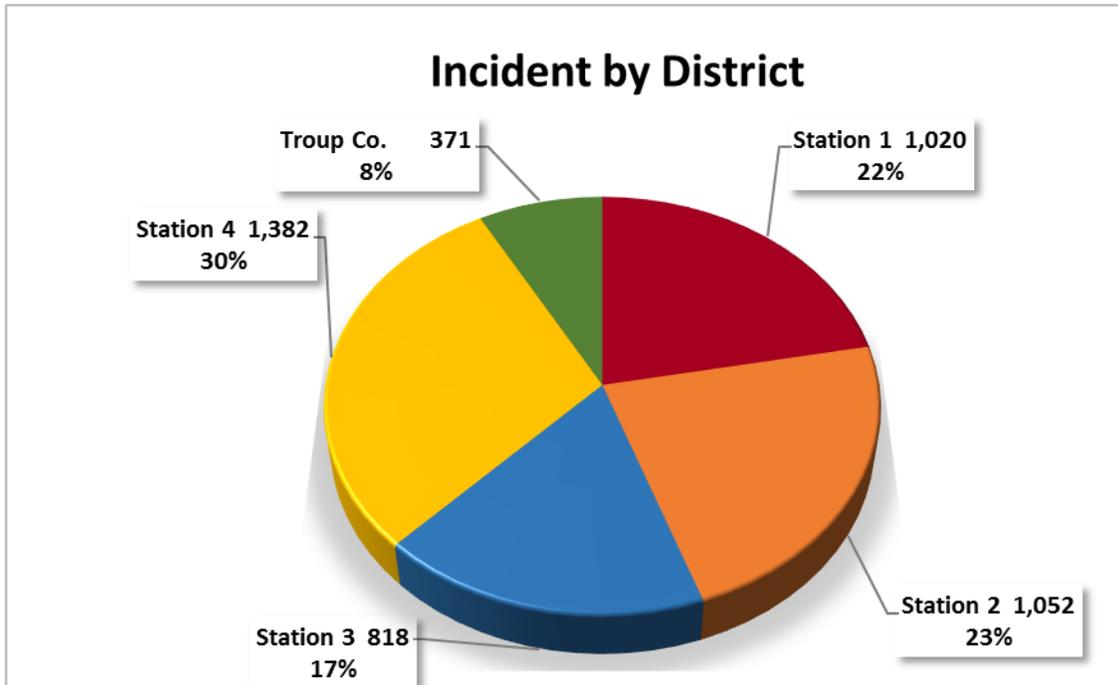
as Emergency Medical Technician - Basic, Intermediate, Advanced or Paramedic level. An audit by the State Office of EMS for Georgia has certified the LaGrange Fire Department as an Advanced Life Support (ALS)/First Responder Service.

The Incident Management System is utilized as standard practice on all incidents, regardless of size or intensity, and all personnel are required to undergo the completion of National Incident Management System (NIMS) Level 100, 200, 700, and 800 training. All officers and potential officer candidates are certified at NIMS Level 300 and 400.

The department utilizes data collection in making determinations concerning response times, territory assignments, and potential vulnerability. The Operations Division responded to 4,643 calls for service during 2015 with over 74% being single company responses. In terms of delivery of services, 4.2% of the call volume involved actual fire conditions, while 69% involved medical responses. Of these calls, 58% were in residential structures, 26% in business or industry environments, and 16% miscellaneous. A majority of the incidents occurred between the hours of 10:00 a.m. and 9:00 p.m. which corresponds with national trends. The leading cause of accidental fires was cooking related. Other causes for fires include negligent acts, smoking materials, chimney fires, criminal acts, and electrical malfunctions. The department responded to 389 false alarms during 2015. However that number represents an 11% decrease from 2014. Some of the causes of these false alarms included inadvertent alarm activation, loss of water pressure or human error while testing systems, malfunctions in audible/visual components, incorrect codes, and tamper switch activation.



Breakdown of responses by territory assignments 2015



The Operations Division continues to implement value and loss control as a standard priority in its tactical considerations. This loss control is inclusive of property evaluations based upon the Troup County Property Tax Records Index with damage assessments based upon current construction and reconstruction costs by local appraisal models.

2015 Value and Loss Analysis

Description	Count	Total Value	Total Loss	Total Saved \$	% Loss	% Saved
Building fire	45	\$56,322,378	\$848,617	\$55,473,761	1.51%	98.49%
Content fires	4	\$304,005	\$8,604	\$295,401	2.83%	97.17%
Cooking fires	13	\$810,873	\$11,074	\$799,799	1.37%	98.63%
Incinerator Fires	3	\$630,371	\$1520	\$628,851	0.24%	99.76%
Mobile Property Fires	1	\$36,577	\$20,000	\$16,577	54.68%	45.32%
Passenger vehicle fire	23	\$130,395	\$47,970	\$82,425	36.79%	63.21%
Brush /Vegetation Fires	3	\$730,200	\$550	\$729,650	0.08%	99.92%
Rubbish Fire	3	\$374,500	\$900	\$373,600	0.24%	99.76%

Dumpster Fires	1	\$2,000	\$1,000	\$1,000	50.00 %	50.00%
Outside equipment fire	2	\$9,500	\$2,500	\$7,000	26.32 %	73.68%
Hazardous condition	6	\$1,313,502	\$62,725	\$1,250,777	4.78%	95.22%
Electrical	13	\$13,809,238	\$4,295	\$13,804,943	0.03%	99.97%
Severe Weather	6	\$6,932,443	\$64,000	\$6,868,443	0.92%	99.08%
Miscellaneous Incidents	13	\$4,911,222	\$4,000	\$4,907,222	0.08%	99.92%
Grand Totals	136	\$86,317,204	\$1,077,755	\$85,239,449	1.25%	98.75%

Fire Prevention Division

The Fire Prevention Division of the LaGrange Fire Department is tasked with the responsibility of ensuring the safety of all residents and visitors in our community through code enforcement, inspections, pre-planning, public fire education, and engineering measures. This division is managed by the Fire Marshall who is a sworn officer recognized through the State of Georgia Fire Marshall's Office. Other personnel within the division include one full-time Inspector and one part-time Inspector, each with specific responsibilities and assignments. The duties assigned within this division include offering technical assistance to architects, engineers, and contractors in reference to code interpretation, approval of blue prints through plan reviews, construction, occupancy requirements, passive and active fire protection features, permitting, and design build approvals.

During 2015, the Fire Prevention Division conducted 2,826 initial fire inspections and re-inspections within the city, resulting in the correction of 1,724 code issues without formal enforcement action being taken. The Fire Prevention Division has developed a system for scheduling, record keeping and education that provides the staff the resources necessary to ensure that inspections and code requirements are met.

The Prevention Division oversees the pre-planning of all businesses, small shops to industrial complexes, within our jurisdictional boundaries. Shift personnel and inspectors completed 3,198 pre-plans and a tactical risk analysis for each property. This information was then entered into the Record Management System; which provides personnel access pertinent information while on the scene of an incident.

This division is also responsible for inspections of facilities that fall under the jurisdiction of the State of Georgia Fire Marshall's Office, churches, assembly occupancy, clubs, restaurants, educational facilities, health care, prison and detention centers, and general commercial. A total of 214 fire inspections were conducted for the State of Georgia, with monthly reports forwarded to the State Fire Marshall's Office for review. During the year, division personnel, in conjunction with the city's Building Officials issued 134 Clearance letters and 134 Certificate of Occupancy to new businesses.

Fire Prevention Division Annual Workload Comparison

Year	Inspections	Pre-Fire Plan	Investigations	Plan Reviews	New Business
2015	2826	3198	50	58	134
2014	2132	1522	48	67	123
2013	1644	1600	32	85	153
2012	1741	841	22	93	162
2011	2154	968	15	100	146
2010	2459	834	16	47	N/A
2009	2230	680	19	98	N/A

The Prevention Division is also responsible for ensuring community compliance with EPD regulations regarding permitted controlled burns, in 2015, 20 burn permits were approved within the city.

IV. Maintenance Division

The Maintenance Division is charged with ensuring operational readiness of all apparatus, coordination of equipment repair, small tools acquisition, inventory control, uniform and protective clothing storage, as well as maintenance of water hydrants throughout the City of LaGrange and Troup County. These duties have been divided and assigned to Lieutenants that report to the respective Deputy Chief.

Hydrant operations were performed by part-time personnel on over 1,880 hydrants and 1,391 flow tests were completed. The hydrant crew placed 34 hydrants out of service and identified another 51 hydrants that needed repairs but could remain in service. The city's water department made repairs or replaced all hydrants needing service. The hydrant bonnet color was modified to represent the available gallon per minute of the hydrant according to NFPA standards.

The Maintenance Division ensured inventory control for departmental protective clothing and Nomex uniforms. Ten sets of structural firefighting gear were purchased and distributed. Personnel conducted facility repairs as needed and in preparation for the annual inspection. Weekly vehicle inspections are completed at a shift level and issues impacting the operational readiness of the apparatus are forwarded to the Deputy Chief for the coordination of maintenance and repairs. Major repairs were conducted on several of the department's front line units throughout the year, resulting in extended

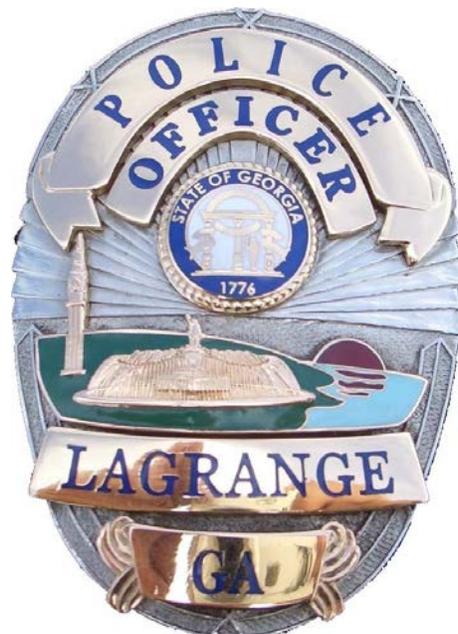
down time. Reserve units were promptly activated to ensure no delay in response time or service.

V. Fire & EMS Training Division

In the last year, the Fire and EMS Training Division developed new training courses for approved continuing education. Courses that were added include: Landfill Familiarization – Strategies and Tactics and Hostage Awareness Training. The Landfill Familiarization Strategies and Tactics class was developed in conjunction with Public Works, Sanitation and Landfill employees. This course was taught on the design, function and layout of the landfill and the access areas of the site. Strategies and Tactics used for emergency responses were discussed as it pertains to the entire area. The Hostage Awareness class highlighted the hostage situation that affected Gwinnet County Emergency services. This class was open for all agencies in Troup County including Troup County Communications. The department purchased a new Sutphen Engine and training was delivered on this apparatus by the manufacturer and the training division. The Fire Department also received new Scott 4.5 SCBA's this year. These breathing apparatus are the new standard and training was completed to familiarize personnel with changes that were made in this new standard. A Pressurized Container Fire Control Class was also hosted by LaGrange Fire Department this year. This class was sponsored by the Georgia Public Safety Training Center and more than 70 firefighters from LaGrange, West Point and Troup County Fire departments gained this certification.

Additional courses have been researched, improved with and redelivered. These include Public Education Refresher, Firehouse Incident Reporting, Infection Control, Officer Development, Medical Policies and Procedures, Advanced Stabilization with Rescue 42 Struts, Hydrant Operations and Problem Troubleshooting, Pre-Fire Planning, Advanced Vehicle Extrication and Vehicle Lock-out. Several of the training sessions were presented to demonstrate new trends such as, CPR, Aerial-Tower Operations, Pump Service Testing, Fire and EMS Reporting, and Rapid Intervention Team Training and Scenarios. The training yielded approximately 37,460 hours of training through the course of the year.

LAGRANGE POLICE DEPARTMENT 2015 ANNUAL REPORT



LaGrange Police Department 2015 Annual Report

So as to keep to keep the public informed of the activities of the LaGrange Police Department, this annual report is submitted. The report lists specific activities of divisions within the police department, as well as changes within the organization that have or will result in increased service to the community. The various areas of the reporting are as follows:

I. Administration

Office of the Chief of Police
Office of Professional Standards
Law Enforcement Accreditation/State Certification

II. Uniformed Patrol Division

Patrol
Community Outreach Unit
Traffic Unit
Crime Suppression Unit
Training Section
Field Training Officer Program
DARE/School Resource Officers Unit
Crime Prevention
Court Services/Warrant Unit
Canine Unit

Code Enforcement
Animal Services

III. Administrative Services Division

Criminal Investigations Section
Crime and Intelligence Unit
Polygraph Unit
Special Victims Unit
Special Investigations Unit
Emergency Services Unit
Property and Evidence
Building and Grounds

IV. Support Division

Records Section
Community Service

I. Administration

The Office of the Chief of Police includes the Office of Professional Standards, and CALEA Accreditation and Law Enforcement State Certification. The Chief of Police is responsible for giving focus to the various divisions within the department through the development and implementation of policy. The Chief of Police also creates and monitors long range goals that determine how resources will be utilized to achieve the mission of the police department. Accreditation and State Certification monitors departmental policy compliance and maintains compliance documentation for both the Commission on Accreditation for Law Enforcement Agencies (CALEA) and State Certification programs.

The LaGrange Police Department has implemented or emphasized the following initiatives to reduce crime or increase public safety within the city limits:

Narcan Program

Officers are trained in the use of Narcan and carry this potential life saving measure while on patrol. When this training was completed the LaGrange Police Department was one of only five agencies in the State of Georgia with such a program. The timely administration of an Opioid antagonist such as Narcan essentially reverses the potentially deadly effects of a Heroin overdose.

The President's Task Force on 21st Century Policing

This task force was created to strengthen community policing and trust among law enforcement officers and the communities they serve, especially in light of recent events around the country that have underscored the need for and importance of lasting

collaborative relationships between local police and the public. Consistent with recommendations made by this federal committee, members of the department participated in no less than 273 community outreach events in 2015. These outreach efforts consisted of marches against violent crime, efforts to feed and house our homeless population, visits within our various schools, our continued involvement with the Troup County Mental Health Court, and our attendance at various business, church and civic group meetings.

Community Outreach Unit

This Unit was established in the spring of 2013 with the appointment of a sergeant and in 2015 it was increased with the assignment of a police officer. Unit members work in partnership with the community and attend events involving neighborhoods, faith community, clubs and community organizations to address public safety issues.

Special Operations

The Crime Analysis Unit provides information to officers in the field so that resources are assigned based on current crime trends. A total of 817 special operations focused on preventing or interrupting criminal activity were conducted in 2015. These consisted of 158 traffic related details, 100 community roll call events, 118 traffic safety checkpoints, 253 foot patrol details, and 154 concentrated patrols related to burglary, entering auto, robbery and gang details. All of these efforts, some of which extended over multiple days of operation, were conducted to address the identified concerns.

Additional Positions within the Special Investigations Unit

Two sworn officer positions were added to increase efforts to combat recognized gang related crime. As part of this initiative, a second gang investigator and a gang analyst were assigned to the Gang Squad. The analyst will perform analytical research and statistical analysis in the development, preparation, and compilation of gang-related crime trends. As part of this effort, the Special Investigations Unit and Criminal Investigations Section members will continue to partner with the District Attorney's Office and other local law enforcement agencies, sharing criminal gang-related intelligence and investigative strategies under the banner of the Multi-Jurisdictional Counter Gang Committee.

New School Resource Officer Position

Through a contractual agreement with the Troup County School System, the department increased the number of School Resource Officers (SRO) assigned within the Troup County School System from two to three which is beyond the D.A.R.E. officer

position that we also provide. This new SRO was assigned to Gardner Newman Middle School.

Increased Media Transparency

Throughout the year both print and social media reporters have covered topics of interest as they have taken place in LaGrange. These local, regional, State, and national reporters have covered topics of interest involving our community outreach efforts and other newsworthy events that have occurred within our jurisdiction.

Steps made toward showcasing our continued level of transparency consist of providing public service announcements, press releases, newspaper articles, crime statistics and corresponding traffic safety related information through a variety of sources. The department currently has in excess of 10,000 followers on Facebook.

Various members of the LaGrange Police Department are involved in the following Community and Professional Boards and Initiatives:

Teen Maze	Certified Literacy Community Program
Troup Transformation	Troup County Prevention Coalition
Mental Health Court	Downtown LaGrange Dev. Auth.
United Way of West Georgia	LaGrange College
Harmony House Domestic Violence Shelter	Chamber of Commerce
Troup County 911 Advisory Board	Boy Scouts of America
Troup County Parks and Recreation	Camp Viola
Anchor Foundation	Boys & Girls Club of West GA
Troup County School System	Homeless Coalition
LaGrange Housing Authority	Community Outreach

The LaGrange Police Department also provided direct assistance to the following agencies and organizations:

Gainesville Police Department	Senoia Police Department
Johns Creek Police Department	Troup County, GA Sheriff's Department
Hapeville Police Department	International Association of Chiefs of Police
Griffin Police Department	Georgia Police accreditation Coalition
Baldwin County Sheriff's Office	Georgia State Patrol
Dalton Police Department	Georgia Public Safety Training Center
Fairburn, GA Police Department	Drug Enforcement Administration
Peachtree City, GA Police Department	Warm Springs, GA
West Point, GA Police Department	West Metro Task Force
Coweta County, GA Sheriff's Office	US Department of Agriculture
Fayetteville, GA Police Department	United States Marshall Fugitive Task Force
Grantville, GA Police Department	Newnan Police Department
Harris County, GA Sheriff's Department	Meriwether County, GA Sheriff's Department
Heard County, GA Sheriff's Department	Luthersville, GA Police Department
Henry County, GA Police Department	Hogansville, GA Police Department
Hogansville, GA Police Department	Henry County, GA Police Department
Luthersville, GA Police Department	Heard County, GA Sheriffs Department
Meriwether County, GA Sheriff's	Newnan, GA Police Department

Office of Professional Standards

During 2015 there were 45 Response to Aggression incidents, 12 pursuits and five OPS investigations. In reviewing these response to aggression incidents it was determined that all incidents were found in compliance with departmental policy and Georgia State Law. This was a decrease of ten Responses to Aggression/Resistance incidents when compared to the 2014 totals and a decrease of 13 when compared to 2013.

In June of 2013 the department began to track initiated traffic stops in which the suspect fled and the officer chose not to pursue the vehicle. In 2015, there were six such reported incidents. Since the department's pursuit policy was modified in 2011, the number of pursuits has declined from 27 in 2011, to 10 in 2012, and 13 in 2013, and 10 in 2014. The department's annual training on pursuits regarding the seriousness and danger to the officer, suspects, and innocent civilians, has significantly influenced the officer's decision on when to engage in a pursuit and when to refrain or disengage. During calendar year 2015, the LaGrange Police Department initiated 12 vehicle pursuits.

In 2015 the LaGrange Police Department received one complaint of biased based profiling which was immediately addressed and investigated by the Office of Professional Standards and the complaint was unfounded.

Three Year Overview

Year	2013	2014	2015
Use of Force	58	55	45
Out of Compliance	2	2	0
Calls for Service	57,083	51,894	52,192
Total Arrest	6,205	5,612	4,937
Arrest Resulting in Use of Force	.93%	.98%	.91%
Complaints Resulting from RTA	4	2	1

The below chart is an overview of use of force incidents for the past five years.

Use of Force

	Force Incidents	Officer Injuries	Suspect injuries	Total arrests	Arrests Resulting in Use Of Force	Incidents out of compliance	External Complaints
2011	84	0	5	5,089	1.65%	0	4
2012	68	1	5	5,715	1.19%	1	2
2013	58	0	8	6,205	.93%	2	4
2014	55	0	4	5,612	.98%	2	2
2015	45	2	7	4,937	.91%	0	1

All injuries, for both officers and suspects, are injuries that required medical treatment.

Type of Force Applied

	Weapon Fired	Weapon Pointed	TASER Deployed and Drive Stun	TASER Pointed	K-9 Bite	ASP Baton	O.C. and Pepperball	Hobbles	Weaponless (Hands, fist, takedowns, etc.)
2011	2	13	23	14	4	2	11	5	59
2012	8	5	27	11	5	1	11	4	68
2013	0	4	24	3	6	1	3	3	72
2014	0	4	16	15	4	0	7	4	46
2015	0	4	7	6	5	1	8	3	41

Officer Involved Shooting

	Person-Fatal	Person-Non Fatal	Shots Fired-No Injury	Total
2011	0	0	1	1
2012	0	0	1	1
2013	0	0	0	0
2014	0	0	0	0
2015	0	0	0	0

Office of Professional Standards Internal Affairs

2015	LPD	Conduct	Not-Sustained	No
2015	LPD	Conduct	Sustained/Last Chance	Yes
2015	LPD	Conduct	Sustained/Resigned	No
2015	Other (Hogansville PD)	Conduct	Sustained/Resigned	No

Citizen Complaints Supervisor Investigations

49 Violations	Video	Unfounded	Not Sustained	Proper Conduct	Sustained/Improper Conduct	Founded
On/Off Duty Conduct	8 of 12	6		2	4	
Rudeness	5 of 6	3			3	
Unsatisfactory Performance	5 of 7	3		2	2	
Neglect of Duty	2 of 4	3			1	
Rules	1 of 3		*1		1	1
Professional Image	3 of 4	2			2	
Use of Force	2 of 3	3				

4th Amendment	1 of 2	2				
False Arrest	2 of 2	2				
Harassment	2 of 2	2				
Driving Complaint	1 of 3		2		1	
Bias Based Profiling	1 of 1	1				
Total	33 of 49	27	3	4	14	1

*This original complaint was Not Sustained, but officer was suspended for failure to activate his video recording device.

II. Uniform Patrol Division

The Patrol Division is comprised of all uniformed officers whose assignments focus on direct service delivery to the community and also includes civilian employees assigned to Code Enforcement and Animal Services. Patrol officers respond to a wide range of calls for service, conduct preliminary and follow-up criminal investigations and process crime scenes, while enforcing state criminal and traffic laws, as well as local ordinances. Above and beyond what is typically viewed as a law enforcement function our officers continue to seek out opportunities to establish and maintain mutually beneficial relationships with individuals, groups, organizations, and businesses located throughout our community. Based on the fact that nearly 90% of an officer's time is spent providing service to members of our community, compared to 10% of their time being spent dealing with matters of law, the department is committed to creating these valuable community partnerships while still responding to 52,192 calls for service or enforcement contacts throughout the year. Assigned civilian employees focus their efforts on working with the public to ensure compliance with applicable city ordinances, related to code enforcement and animal services issues.

Traffic and law enforcement is just one aspect of a patrol officer's daily activity. Equally important is crime analysis and problem-solving, which involves the active and thorough identification and assessment of crime, safety, and quality of life issues that impact various neighborhoods in our community and the continual improvement in responses to these issues. One operational lieutenant and one administrative sergeant are assigned to work in concert with the four patrol squads, providing direct support to those respective work groups. Supervisory personnel review and approve preliminary investigative work, direct targeted crime detection and prevention efforts as identified through crime analysis, and handle a wide array of supplemental administrative duties.

Supervisors are also tasked with actively monitoring the crime analysis process, in order to guide effective deployment of the division's officers to intercept or otherwise disrupt the occurrence of crime. They actively assess evolving crime trends and guide patrol responses, an important element in ensuring the department is responsive with an array of strategies to address community concerns. A total of 817 these special operations were conducted in 2015 which represents a 26% increase when compared to calendar year 2014.

Department Arrest Information

	2011	2012	2013	2014	2015
TRAFFIC	934	1,015	1,124	974	950
CITY ORDINANCE	1,946	2,372	2,597	2,386	1,881
MISDEMEANOR	1,151	1,155	1,294	1,055	899
FELONY	1,058	1,173	1,190	1,197	1,207
TOTAL	5,089	5,715	6,205	5,612	4,937

To ensure increased communication between officers and community members, the police department participates in the Neighborhood Watch Program. Currently there are 19 active watches located throughout the city. These relationships with citizen groups are essential for successful crime reduction and prevention, as neighborhood watch members will frequently notify the police department of developing problems or suspicious persons within their neighborhoods well before actual crime trends would otherwise be recognized through the department's crime analysis efforts.

Along with community efforts through the Neighborhood Watch Program, members of the police department are actively involved in other facets of the LaGrange community. Many employees volunteer their off-duty time coaching and mentoring community youth or are involved in Scouting and other Faith-based organizations, as well as the various activities sponsored by Troup County Parks and Recreation. Some officers also volunteer time with various local non-profit service organizations to enhance the impact of these non-profits within the community. Officers routinely provided safety-focused public service announcements on LaGrange Government Television (LGTV.)

Police department members have also partnered with local and regional print and electronic media outlets, preparing articles which serve to highlight various aspects of the police department.

Traffic Unit

The goal of the Traffic Unit is to reduce the number of crashes, injuries and fatalities that occur within the city while striving to gain voluntary compliance of traffic laws by those utilizing public streets and thoroughfares within the city. Members of this Unit are tasked with coordinating and working special events that occur within the city (i.e. parades, marches, road races,) supervising school crossing guards, overseeing the

Defensive Driving Course, enforcing state and local traffic laws and coordinating all other traffic-related activities for the police department. A three pronged approach, more commonly called the “Three E’s” (education, engineering and enforcement,) is applied in addressing traffic related concerns.

Education is utilized to address traffic-related issues. Traffic Unit members instructed eight defensive driving courses to approximately 200 students. This course is offered through our various courts as a diversion program as well as to members of the general public. Consistent with this educational approach, over 15 public service announcements and press releases were generated throughout the year. These announcements, focusing most commonly in traffic safety topics, were recorded for broadcast on the local government television (LGTV), broadcasted at local high school football games by the stadium announcer or printed in local newspapers.

During 2015 over 1,800 pieces of traffic safety literature and related items were distributed. Department-wide, officers issued 8,237 warning citations and 6056 citations for a total of 14,293 contacts specific to traffic violations.

A significant educational effort undertaken by the department’s Traffic Unit is the annual TEEN MAZE event. This collaborative effort between the Troup County Prevention Coalition, the Troup County Board of Education, and area law enforcement agencies targets every upcoming ninth grade high school student in Troup County. Each participant is exposed to a variety of life choices. In the traffic arena, the Unit supervisor is tasked with supervising two components which consist of a mock vehicle collision and a texting and impaired driving simulation.

The Traffic Unit assists the Georgia Public Safety Training Center by providing classroom instruction on traffic stops and practical exercise evaluations to academy recruits. Specific to drivers’ training within our department, Unit members also participate in new employee driving orientation training and post academy driving courses, quarterly driver training courses for all agency officers, and the annual Citizen Police Academy.

The second component in the “Three E” philosophy relates to engineering. Engineering concerns are made known to the department by citizens through requests by telephone calls, letters, emails, neighborhood watch meetings, and other sources. The Traffic Unit addresses these concerns through detailed surveys with recommendations being sent through the Chief of Police to City Council should corrective measures relating to any aspect of roadway design be warranted. In 2015, 19 traffic surveys were conducted.

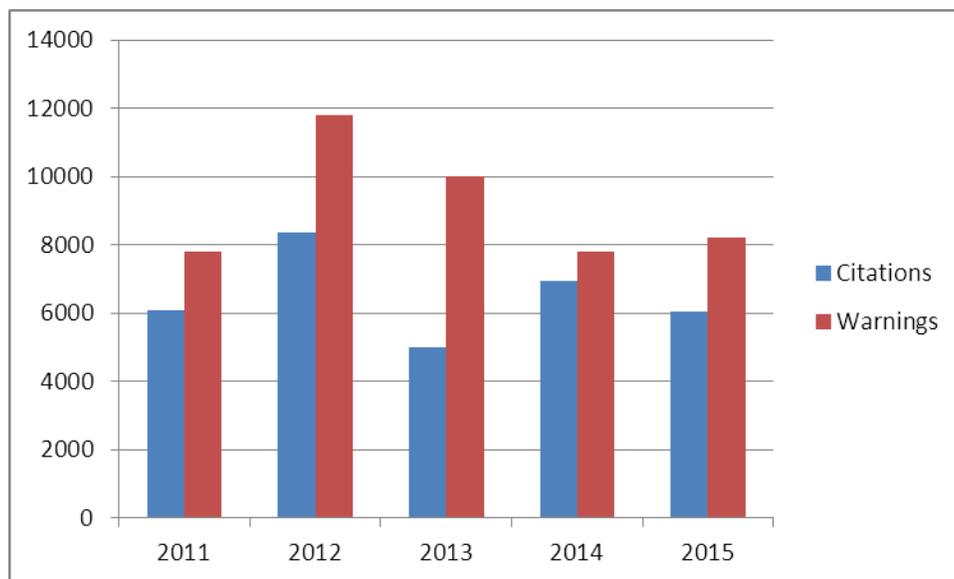
Enforcement is the final component. Unit members issued 2,253 traffic contacts during 2015. Unit members also investigated 661 traffic crashes, or 29% of the department total, with three of these collisions resulting in four fatalities.

The Traffic Unit members coordinate all special events that occur within the city. Some events are city sponsored, but most are sponsored by private individuals or agencies. Events ranged from road closures for neighborhood block parties to the annual Christmas Parade. In 2015, over 123 such special events were coordinated.

City of LaGrange Collision Trends

Traffic Activity	2011	2012	2013	2014	2015	14/15 CHANGE
Crashes	2,097	2,117	2,201	2,048	2,299	+11%
Fatalities	4	1	3	3	4	+25%
Accidents W/ Injury	334	408	418	374	444	+16%

City of LaGrange Traffic Citations Issued



Canine Unit

Four canine teams are assigned to the Patrol Division and are tasked with patrolling high crime areas, answering calls for service, assisting uniformed officers in apprehending fleeing offenders, and serving arrest warrants. These teams also assist with locating mentally ill or disoriented individuals who have been reported as missing. They also provided services to the Troup County Sheriff's Department, West Point Police Department, Hogansville Police Department, Georgia State Patrol, U.S. Marshall's Office and the Federal Drug Enforcement Administration (DEA.) The Department's Special Investigations Unit (SIU), Crime Suppression Unit (CSU), and Criminal Investigations Section (CIS) also utilize the department's canine teams to

assist with drug searches, felony arrest warrant service, article searches, as well as vehicle and building searches.

In 2015, the department's four canine teams attended a 32 hour canine deployment workshop sponsored by the Greenville County Sheriff's Office in Greenville, South Carolina. All teams completed this training with distinction. Additionally, these teams participated in the North American Police Work Dog Association (NAPWDA) certification process in Paulding County, Georgia. During this certification process three canine teams earned "Utility Dog" certification, the highest recognition issued by this organization. Each canine team also successfully completed PsP certification training which is offered annually by the Alabama Canine Law Enforcement Officer's Training Center.

The canine teams conducted 1,500 hours of canine specific training, including independent daily training sessions, day-long training sessions twice monthly and training/certification sessions as described above throughout the year. The commitment to continued training is particularly impressive when you consider the fact that Georgia P.O.S.T. has established no training standards for police canine teams within the State of Georgia. The officers assigned to this unit also completed an additional 949 hours of P.O.S.T. training, not specific to their canine duties, through in-service and off-site training sessions.

Canine Unit Activity

	2012	2013	2014	2015
Calls for Service	5,515	6,242	4,427	5,758
Traffic Contacts	1,346	1,550	1,392	1,080
Arrests/Apprehensions	400	552	344	432
Demonstrations	10	14	15	11
Outside Agency Assists	16	23	32	37
Tracking Assignments	64	77	77	115
Building Searches	91	54	66	47
School Searches	52	48	47	54
Canine Training Hours	2,142	1,517	2,327	1,500
Handler POST Training Hours	1,493	773	830	949
Apprehension – injuries/bites	5	6	5	5

In 2015, members of the Canine Unit responded to 5,758 calls for service while also issuing 1,080 traffic contacts and making 432 custodial arrests. Additionally, they conducted 11 unit specific demonstrations at schools and for other groups, while also conducting 54 drug searches within our local middle school, alternative school and both high schools. Unit members and their canine partners were also involved in 115

tracking assignments while also assisting other law enforcement agencies in the region with vehicle searches, building searches, woodland searches, tracking assignments and area searches on 37 occasions.

Crime Suppression Unit

The LaGrange Police Department operates a Crime Suppression Unit (CSU) which has an integral role in the department's philosophy in providing service, reducing crime, and addressing public safety and quality of life concerns throughout LaGrange. These officers are specifically tasked with the detection of criminal offenders through direct contact and covert surveillance in specifically identified areas while also completing field interviews on suspicious persons, executing search warrants, and pursuing and apprehending individuals who violate state laws and gather and act on criminal intelligence information, while coordinating with other components of the LaGrange Police Department, and other local and state law enforcement agencies. Examples of this occurred this year, when unit members made approximately 100 drug-related arrests and 465 city ordinance, traffic, misdemeanor, and felony arrests throughout the year.

Community Outreach Unit

In October 2013, a Community Outreach Unit was created to enhance working partnerships with various community groups, faith-based organizations, formal and informal neighborhood associations and concerned citizens while addressing local quality of life issues. The Community Outreach Unit is responsible for assisting in developing and maintaining the Neighborhood Watch Programs and serves as the primary liaison between the police department and citizen groups that wish to participate in strategic planning for long-term solutions to quality of life and law enforcement issues in those focused areas. The Community Outreach Unit continues to participate in the Mental Health Court Program as well as the Troup County Homeless Coalition. In a collaborative effort with the local Feeding the Valley food bank, this Unit maintains an availability of shelf-stable food for officers to distribute to homeless or other members of the community who are found to be without other food sources.

Throughout 2015, the Community Outreach Unit participated in numerous community events such as Back to School Youth Explosion at New Springfield Missionary Baptist

Church, Back to School sponsored by Belk's department store, Bringing the Ages Together, as well as direct involvement and attendance at a Domestic Violence Vigil, Breast Cancer Awareness, Unity in the Community Youth Fun Day, Mentoring Program at the Griggs Center, Keep Troup Beautiful program, Love Launch for the City Poverty Simulation classes offered by Circles of Troup County, Unity in the Community marches and Calumet Community Cleanups. Additionally, officers with the department conducted 176 visits within various local schools, 73 officers attended neighborhood watch meetings, and 15 events sponsored by local civic groups, businesses and faith based organizations. On nine occasions they were involved in activities involving our homeless population.

Training Section

The Training Section schedules and conducts initial and on-going training for all of the department's personnel and hosts regional agencies wishing to utilize the department's facilities. While Georgia Police Officer Standards and Training (P.O.S.T.) Council requires that certified officers receive 20 hours of training annually, the department has an annual goal for each sworn officer to receive at least 80 hours of training annually.

Employees received a total of 15,608 training hours in calendar year 2015, which includes Georgia P.O.S.T. approved training and agency required training. Courses conducted at the department include high liability topics such as Workplace Harassment, Handling Foreign Nationals, Firearms, Vehicle Operations, and Ethics in addition to an array of other job-specific training.

During 2015, several regional training sessions were hosted at the department's Training Center. These events included a Pepperball Instructor Course, Animal Control Training, Crisis Intervention Team Training, NTOA Less Lethal Instructor, TASER Instructor, and Gang Prosecution Techniques. These blocks of instruction included participants from the LaGrange Police Department, Troup County Sheriff's Office, West Point Police Department, Hogansville Police Department as well as other law enforcement agencies throughout the State and Country.

Several members of the department received or renewed specialized instructor certifications in varied subject matter areas such as defensive tactics, firearms, tactical first aid, and active shooter training. All of these specialized instructor certification courses and basic certification courses ensure the department's ability to provide officers with additional beneficial training at a reduced cost as this training can continue to be held in-house as opposed to at an off-site training facility. Additionally, Training Section members completed the NRA's Refuse to be a Victim instructor program and will begin offering classes to the community in 2016 on personal safety.

In 2015, the Training Section continued to update and improve the active threat training course which is provided to representatives with the Troup County School System. All sworn personnel participated in the annual active shooter training along with

representatives from Troup E-911 Communications Center. Additionally, the Training Section began offering a Civilian Response to Active Shooter training course that has been presented to the attendees of the Citizen's Police Academy and the Troup County Parks and Recreation Center. Several other entities have requested to receive this same training and as such training is being scheduled in January 2016 at New Ventures, Duracell as well as at LaGrange College.

During the first quarter of 2015, the Training Section researched, developed and implemented a Naloxone Program designed to put this lifesaving drug in the hands of the agency's police officers so that it can be administered to citizens experiencing an opiate overdose and who are in a critical medical condition. When implemented in March of this year the LaGrange Police Department became one of six agencies in the State of Georgia with such a program.

Finally, the Training Section hosted one of the most successful Citizen's Police Academy sessions since the program's inception in the mid 1990's, 22 participants attended and received completion diplomas for the ten-week program which covered a variety of important topics such as Use of Force, Traffic Safety and Enforcement, Civilian Response to Active Shooter Events, Shoot/Don't Shoot awareness, Community Outreach Programs, Constitutional Policing/Procedural Justice, and Gang Awareness.

Field Training Officer Program

The Department's Field Training Officer (FTO) Program provides recruit officers with on-the-job instruction from experienced and qualified officers. Throughout the majority of the year, seven patrol officers and one traffic officer served in this training capacity. This 500-hour in-house program follows a recruit's graduation from a State of Georgia Peace Officers' Standards and Training (P.O.S.T.) Academy, which is comprised of 408 hours of basic mandate training. The FTO program may be slightly modified for officers who are hired with previous law enforcement experience.

D.A.R.E./School Resource Officers Unit

Specially trained officers deliver educational courses through the D.A.R.E. Program (Drug Abuse Resistance Education) in elementary schools, while other officers serve as School Resource Officers (SROs) at the two city-based high schools. Additionally, in 2015 the City of LaGrange and the Troup County Board of Education partnered to place a third School Resource Officer at Gardner Newman Middle School. Officers serving in these capacities are recognized as role models by their respective students and they serve as mentors to many. Annually, these officers attend the National Association of School Resource Officers (NASRO) Comparative Compliance Course to remain proficient in their school-based duties.

There were 675 fifth grade students graduating from the D.A.R.E. Program in calendar year 2015. The elementary schools that participated in this program were Berta Weathersbee, Franklin Forest, Hollis Hand, Whitesville Road, LaGrange Academy,

Lafayette Christian Academy, The Sound Doctrine and The Burwell Center. D.A.R.E. officers also conducted 52 Pre-K through fourth grade visitations during the semester, presenting appropriate-age supplemental lessons to an estimated 1,095 students.

During the summer, D.A.R.E. instructors and SRO's hosted an annual LaGrange Police Department's Youth Police Academy. This week-long mentoring program focused on drug awareness, hands-on law enforcement applications, fire safety tips, bullying, and community policing. This annual event provides a positive impact on community youth as law enforcement officers develop and maintain friendships and partnerships that support community policing. The 2015 Youth Academy graduated more than 80 children (from 7 to 16 years of age) over the two week period.

Also, as part of their community involvement, D.A.R.E. and SRO officers participated in a National Night Out event sponsored by the Hogansville Police Department. An estimated 300 local elementary and middle school students attended this three hour event. The D.A.R.E./SRO officers also participated in five back-to-school events sponsored by various businesses and area churches speaking with and providing safety brochures to an estimated 500 children.

The Department's School Resource Officers serve on the Troup County School System's county-wide school safety committee and are tasked with developing and revising safety and security protocols that are in place at each of the public schools. The SRO program operates under the guidelines of the National Association of School Resource Officers (NASRO) TRIAD concept where the SRO's work in the schools as law enforcement officers, teachers, and counselors.

Crime Prevention

Beyond efforts to strategically utilize crime analysis and intelligence sharing, the department also applies a team approach to crime prevention and education. Numerous members of the department are engaged in crime prevention activities at various local businesses, schools, professional associations, and civic groups. Officers spoke on topics ranging from personal safety, defensive driving, drug awareness, identity theft, elder abuse, departmental operations, and the benefits of becoming involved in neighborhood watch groups. Overall, members of the police department attended and shared information at more than 110 events throughout the year. Although adults were targeted during the business events, the department also focused resources to address topics relevant to youth, focusing on character development and positive decision-making. Officers spoke at various schools, day-care centers, Cub Scout meetings and safety fairs regarding personal safety, bike safety, child passenger safety, traffic safety, and holiday safety. At the high schools and at LaGrange College, officers provided classroom instruction on campus safety, personal safety, drug awareness, and traffic safety.

In addition to these presentations, the Department has continually sought other avenues to interact with citizens. Several employees participate at the Senior Citizen Center, Citizen, and Youth Police Academies, and an annual Teen MAZE event, while also conducting tours of the police department for school students, Cub Scouts, and other

groups. Officers met with Neighborhood Watch groups, representatives with DASH, employees with Duracell and Milliken, managers of various apartment complexes, and other rental properties, as well as employees representing several local businesses, in order to discuss the process of recognizing crime trends and crime prevention measures.

Although the majority of an officer's daily work focuses on service delivery, they do take varying degrees of enforcement action against law and traffic violators. Enforcement action is yet another component of any crime prevention strategy. These operations

consisted of community roll call events, traffic safety checkpoints, concentrated patrols, "bait" vehicle and "bait" house operations, burglary and robbery suppression details, traffic enforcement details, and general "walk-through" details in specific areas experiencing an increase in criminal activity and/or an increase in the number of citizen complaints. While addressing criminal activity and other quality of life issues during these details, officers initiated 76 field interviews, affected 422 custodial arrests and completed 1,081 traffic contacts.

Court Services/Warrant Unit

The LaGrange Police Department is tasked with providing courtroom security in the LaGrange Municipal Court building during both civil and criminal arraignments and trials. Currently, the officers assigned to this Unit provide courtroom security three times per week for criminal trials, once per month during civil trials and weekly for arraignments. During the year, court security officers spent a total of 588 hours providing security services to the court.

Officers assigned to this Unit also serve subpoenas issued by the Municipal Court, serve active arrest warrants, transport prisoners to and from the local jail for municipal court proceedings, and pick up offenders who have been arrested in other law enforcement jurisdictions on warrants issued through the local Municipal Court. To this end, the officers made 100 out of town trips, served 1,260 Municipal Court subpoenas and affected 438 arrests.

In addition to the aforementioned activities, court security, probation officers and court clerks participated in several training exercises throughout the year. Personnel assigned to work within the Court received basic first aid training and were certified to operate the AED that is assigned to the court building. Also, all personnel received security procedure training and training related to active threat response protocols. Finally, one judge and the solicitor participated in a fire and active threat drill which tested the fire alarm system and the evacuation plan. In all, security officers received more than 21 hours of training specifically related to the courtroom in addition to other police department or state mandated training.

Code Enforcement

Code Enforcement officers are responsible for identifying, investigating, and notifying citizens when they are in violation of city ordinances related to environmental issues, such as, overgrowth of grass and weeds, excessive litter, trash, refuse, abandoned and inoperable vehicles, nuisances, sewage, and general health standards. This function is assigned to the police department because the issues and ordinance violations addressed by these civilian employees commonly coincide with the problem-solving initiatives being pursued by police officers. These efforts contribute to the improvement and maintenance of citizens' quality of life. Code enforcement officers work to ensure

cleaner neighborhoods, with the primary goal being to correct the violation and to gain on-going voluntary compliance from citizens in the orderly maintenance of their property. Code enforcement officers work closely with citizens, patrol officers, community service work crews, the city's sanitation department, various neighborhood watch groups, and the Troup County Marshall's Office, while performing their duties.

During 2015, this Unit was staffed by one full-time officer and one part-time officer. The Code Enforcement Unit addressed 2,572 violations throughout the year which represents an 8% increase when compared to the previous year. Of the 2,572 notices of violation issued, only three resulted in a citizen having to appear in Municipal Court to resolve the noted violation(s), which puts the voluntary compliance rate at 99.8%. Unit members continue to strive to obtain voluntary compliance from individuals who are determined to be in violation of our local ordinances and as such they continue to work with citizens in order to resolve environmental code violations.

Annual Summary of Issued Notices of Violation

Activity	2014	2015
Inoperable Vehicle	126	105
Litter	303	752
Property Maintenance	1,495	712
Nuisance	23	272
Other Misc. Codes	407	731
Total	2,354	2,572

Animal Services Unit

The City of LaGrange Animal Shelter, located at 1390 Orchard Hill Road, is designed to house domestic dogs and cats, and contains animals primarily from three sources: owner/citizen turn-ins, LaGrange Animal Service Officers' seizure and apprehension efforts, and similar efforts in the unincorporated areas of Troup County as conducted by the local Marshal's office and the Animal Control Officer in Hogansville. The shelter is

operated daily by the LaGrange Animal Services Unit which is comprised of a supervisor and three animal services officers. These officers work in concert with the local Humane Society, which is also housed at the shelter facility. They address the mutually shared concerns of ensuring a healthy and safe environment for the animals and to increase animal adoptions, whether directly through the shelter or the Humane

Society. Employees worked to cultivate a mutually beneficial relationship with the shelter and the Atlanta Humane Society. Currently the animal shelter has agreed to permit the Atlanta Humane Society on a biweekly basis to identify animals for adoption in the metro Atlanta area. While doing so they typically select 20-40 animals per month from the shelter. In addition to local adoptions, active efforts are made to transfer unclaimed animals to other venues for adoption (i.e., Puppy Pipe Line transports to shelters in various northern states, LaGrange Troup County Humane Society, and other rescues.) This summer LaGrange Animal Services also partnered with PetSense, a local pet supply store. PetSense has set up 9 cages inside their store which serves to provide LaGrange Animal Services a secondary location for cats to be adopted.

In addition to operating the shelter, Animal Services Officers patrol throughout the city in search of stray and potentially dangerous animals running at large and respond to citizen complaints. Officers also investigate animal cruelty cases, while working with police officers when criminal charges are necessary. There were 4,612 animal-related complaints within LaGrange in 2015. Consistent with the past several years, complaints and officer-initiated investigations have increased while actual impoundments have decreased. This reflects a commitment of the staff to work with pet owners toward compliance with applicable ordinances. These efforts, though commonly more time consuming, lead to more responsible pet ownership.

Animal Service Unit Activity - Four Year Trend

	2012	2013	2014	2015	14-15 % Change
Impounded	3,349	3,199	2,753	2,678	-3%
Euthanized	2,006	1,704	1,388	1,266	-9%
Redeemed	277	292	282	283	NC
Adopted	729	487	363	353	-3%
Transferred to Rescues	324	651	740	831	+11%
Complaints	2,621	2,858	3,062	4,612	+34%

III. Administrative Services Division

Criminal Investigations Section

The Criminal Investigations Section (CIS) conducts follow-up investigations involving felony and serious misdemeanor crimes, concentrating on Part I offenses. Members also process crime scenes, conduct surveillance, and prepare investigative case files for prosecution of criminal offenders. Detectives within this section are assigned to smaller units, based on specialized training to conduct thorough investigation in their respective fields. The units include, General Investigative, Fraud, and Special Victims. Detectives assigned to the General Investigative Unit conduct criminal investigations

ranging from murder to theft. The Fraud Unit conducts investigations into crimes ranging from identity theft to forgery. Detectives assigned to the Special Victim's Unit investigate physical, sexual, and neglect crimes involving children, sexual assaults, family violence, missing persons, and crimes against vulnerable adults. CIS represents the LaGrange Police Department on the Troup County Children and Family Advocacy Council's Child Death Review Committee and monthly Team Case Reviews; Troup County Crime Stoppers Board of Directors; and the Juvenile Court Stakeholders Association.

Additionally, the LaGrange Police Department is a cooperative member of the Internet Crimes Against Children Task Force (ICAC) which is a program that was created by the Department of Justice to help state and local law enforcement agencies enhance their investigative response to offenders on the Internet or other computer technology that sexually exploit children or otherwise contact them to entice them to commit illegal acts.

In 2009, the police department received operational and training funding for the Internet undercover investigations through the Regional Task Force. Investigative personnel have been assigned since that time to investigate these type incidents. During 2015, the ICAC unit underwent significant changes with the departure of one trained detective from the unit and the promotion of another detective to a supervisory position in another assignment and is currently in the process of training two new detectives for this purpose. Also during 2015, the detectives assigned to this federal task force, supervised by the Georgia Bureau of Investigation, received access to specialized outside training through quarterly ICAC task force meetings during the year and initiated three criminal investigations but made no arrests. There were four ICAC presentations completed during 2015 which was attended by over 110 students at Callaway High School.

Crime and Intelligence Unit

The crime analyst studies crime reports, arrest reports, field interviews, and police calls for service in an attempt to identify emerging patterns, series, and trends as quickly as possible. This analyst looks for all relevant factors in these reports and issues bulletins, reports, and alerts to department personnel while attempting to prevent future occurrences, based on recognized patterns and trends.

This analyst prepares statistics, data queries, charts and maps on demand to assist others in their crime intervention efforts; prepares information for community or court presentations; and provides data and information for the department's command staff. The analyst also maintains social media web pages and publicizes department and community activities to keep the public informed and to provide transparency.

Information provided by the crime and intelligence unit during 2015 resulted in 817 Special Operations being conducted by various personnel in the department to both prevent crime and arrest criminals. These operations included warrant service, entering auto operations, residential and commercial burglary operations, undercover surveillance and contact operations, concentrated patrol operations, foot patrol operations, auto theft operations, and traffic operations. These operations resulted in 422 arrests; 1,081 traffic contacts being issued; and 76 field interviews being conducted.

Polygraph Unit

The Polygraph Unit has assisted in multiple investigations, both for members of the LaGrange Police Department and for surrounding law enforcement agencies. In 2015, a total of 205 polygraphs were conducted. Polygraph examinations are utilized for criminal, background, and internal investigations, and as a component of pre-employment applicant assessments. The table below reflects the number of polygraphs conducted in each category and the results for each category.

Examinations Completed

Type	Deception	No Deception	Inconclusive	Total
LPD Criminal	16	40	5	61
Other Agency Criminal	15	37	4	56
LPD Pre-employment	0	25	0	25
Other Agency Pre-employment	0	47	0	47
LPD- Internal Affairs	1	1	0	2
Other Agency –Internal Affairs	6	8	0	14
Total	38	158	9	205

Criminal Offenses

Investigative units are gauged on their effectiveness through clearance rates of Part I Crimes. During 2015, the Criminal Investigations Section generally exceeded the national average overall in the listed categories.

Offense	Reported	Cleared	LPD Clearance Rate	*National Clearance Rate
Murder	3	2	66.7%	62.5%
Rape	6	3	50%	40.1%
Robbery	66	24	36.4%	28.1%

Agg. Assault	71	43	60.6%	55.8%
Burglary	359	48	13.4%	12.7%
Motor Vehicle Thefts	85	17	20%	12.8%
Larceny	1433	478	33.4%	22%

*National Source - Uniform Crime Report - 2014

20 Year Comparison

OFFENSE	REPORTED 1995	REPORTED 2015	CHANGE
Murder	3	3	0%
Rape	12	6	-50%
Robbery	63	66	5%
Agg. Assault	165	71	-57%
Burglary	480	359	-25%
Larceny	2,048	1,433	-30%
Motor Vehicle Thefts	327	85	-74%
TOTAL	3,098	2,023	-35%

*Arson not included for comparison purposes

Federal Bureau of Investigation Uniform Crime Report Part I Offenses

Offense	2011	2012	2013	2014	2015	5 year Average
Homicide/Murder	4	3	4	3	3	3.4
Rape/Attempt	9	8	5	5	6	5.4
Robbery	71	65	47	57	66	61.2
Agg. Assault	51	50	46	62	71	56
Sub Total	135	126	102	127	146	127.2
Burglary/Attempt	450	459	350	385	359	400.6
Larceny/Theft	1,184	1,237	1,347	1,379	1,433	1,316
Motor Vehicle Theft	88	72	80	81	85	81.2

Arson	1	6	6	1	3	3.4
Sub Total	1,723	1,774	1,783	1,846	1,880	1,801.2
Total	1,858	1,900	1,885	1,973	2,026	1,928.4

Special Victims Unit

Special Victims Unit maintains an active relationship with the State Court Solicitor’s Office in an attempt to ensure the proper handling of all domestic violence prosecutions. In 2015, the unit also participated in the quarterly Family Violence Task Force meetings, which consists of representatives from various agencies, including law enforcement, Solicitor’s Office, State Court Judge’s Office, and advocacy groups. Participants discuss case law updates and their application to law enforcement and court proceedings. These meetings are also used to identify new resources to assist victims of domestic violence.

Domestic Violence

	2011	2012	2013	2014	2015
Reported Domestic Violence	524	514	490	440	393
Domestic Violent Arrests	284	267	245	177	108

During 2015, members of the Special Victims Unit investigated 55 reports of at-risk adult abuse or neglect cases; 45 of these cases proved to be unfounded and the remaining ten cases were suspended based on a lack of evidence or were otherwise exceptionally cleared. The Special Victims Unit works with Adult Protective Services on investigations involving allegations of at-risk adult abuse. This unit also investigated 220 reports of child abuse or neglect; 89 of the reported cases proved to be unfounded and 20 resulted in arrests. The balance of the cases was suspended based on a lack of evidence or exceptionally cleared. The unit works closely with the Office of Child Protection on every investigation involving alleged child abuse or neglect.

Special Investigations Unit

The Special Investigations Unit (SIU) concentrates its efforts on illegal and controlled substances, vice, and alcohol violations. Property and Evidence Control, Buildings and Grounds and the Gang Squad are also coordinated through this Unit.

The majority of investigations handled within this unit are self-initiated while utilizing a wide range of covert and overt techniques in order to identify and gather evidence to support arrests and prosecutions. Techniques for conducting such investigations commonly include:

- Use of confidential informants
- Use of surveillance operations
- Covert video and audio recordings
- Buy-bust operations
- Use of undercover police officers
- Executions of search warrants

Special Investigations Unit Arrests

Felony Arrests	192
Misdemeanor Arrests	11
City Ordinance Arrests	65
Total	268
VGCSA CHARGES	
Cocaine	29
Marijuana	64
Methamphetamine	51
Misc. Controlled Drugs	34
Other Offenses (forged prescription, ABC cards)	205

The Special Investigations Unit initiated 37 search warrants, authorizing the search for controlled substances through the course of the year. There were 37 special operations conducted which included covert “controlled buys.” These operations were designed specifically to identify and arrest those selling illegal or controlled drugs as well as to address any criminal street gang activity. Through these and other investigations, the department seized \$249,358.00 worth of controlled substances, U.S. currency, and personal property that was derived from or utilized in the distribution of illegal drugs. Those seizures are categorized as follows:

SIU Seizures

Illegal Drugs	\$179,058.00
Property Seized	\$27,540
Cash Seized	\$42,760.00
TOTAL	\$249,358.00

In addition to investigating illegal and controlled substance violations, the Special Investigations Unit is responsible for enforcing city ordinance and state statutory regulations on the distribution of alcoholic beverages from commercial businesses. The primary focus is the prevention of alcohol distribution to those under 21 years of age. During 2015, SIU regularly initiated enforcement details by conducting covert inspections of commercial establishments with licenses to distribute alcoholic beverages. These inspections occurred at least quarterly, and involved sending a

confidential informant, who is under the age of 21, into these businesses to purchase alcohol. As a result of these inspections there were 34 criminal cases initiated as compared to 44 criminal cases in 2014.

The Gang Squad is responsible for collecting intelligence, providing training to community members and police officers, and works collaboratively with other officers in investigating and prosecuting gang cases. During 2015, two positions were added to the squad to enhance the department's pro-active intervention in criminal street gang activity within the community; a second gang investigator and an analyst. The gang analyst will perform analytical research and statistical analysis in the development, preparation, and compilation of gang related crime trends and patterns for dissemination and use to officers of the department. This will entail general to intermediate statistical analysis, data analysis, forecasting and trending future gang related issues, for use in planning and directing activities to address gang activity throughout the City of LaGrange as well as detailed analysis reports of these projected activities. This position will also be responsible for monitoring and tracking all local, state and national intelligence information to assess developments, trends and threat implications within the defined geographical areas. As part of this effort, the Special Investigations Unit and Criminal Investigations Section members continue to partner with the Troup County District Attorney's Office and other local law enforcement agencies to share criminal gang-related intelligence and investigative strategies under the banner of the Multi-Jurisdictional Counter Gang Committee. This committee meets on a quarterly basis to share information about active cases and intelligence gathered by each participating agency. Committee members are also a part of Regional Information Sharing System (RISS) and have access to a centralized Gang Data Base where information is submitted and can be reviewed by participating members. RISS members frequently share their expertise and assist one another with investigations and the prosecution of criminal street gang members.

In 2015, The LaGrange Police Department completed 89 Criminal Street Gang Investigations resulting in 206 Participation in Criminal Street Gang arrest warrants being secured for 90 different suspects. There were also been approximately 21 separate gang presentations completed with approximately 1,200 community member attendees, providing valuable information to enable the general public to recognize indicators of criminal gang-related activity.

Emergency Services Unit

Operating for fifteen years, this Unit was formed to address special high risk situations within LaGrange to include, Hostage Incidents, Barricaded Suspects, Suicidal Suspects, Woodland Searches, Civil Disorder/High Risk Demonstrations, Dignitary Protection, and High Risk Search/Arrest Warrant Service.

The Unit consists of two specialized working teams. The Negotiation Team, comprised of five, well-trained Crisis Negotiators, one of which supervises the team. The other is the Tactical Team, which contains the specialized positions of Team Commander, Tactical Leader, Element Leaders, Marksman, and Medics. Team members receive continual focused training for their respective assignments and positions. The Emergency Services Unit was deployed on one occasion during 2015. The deployment was for the purpose of serving a high risk arrest and search warrant for a suspect responsible for the armed robbery and kidnapping of an individual within LaGrange. The search warrant service resulted in the seizure of evidence of the crime, including DNA evidence, handguns, and an assault rifle.

Property and Evidence

The Evidence Custodian is responsible for maintaining all property, whether evidence in criminal cases or lost/abandoned items that are taken into police custody. These items are maintained in an organized format for safekeeping and easy retrieval by the custodian, who also conducts weekly transfers of evidence to the State Crime Laboratory for analysis. Additionally, the custodian works to properly dispose of all property and evidence, previously submitted, when it is of no further evidentiary value. As a part of the process, the custodian routinely communicates with court representatives and police officers to evaluate the continued necessity of maintaining these items.

In 2015, there were 3,782 separate submissions of property or evidence. Of these, 483 items of evidence were transferred to the State Crime Lab for analysis and 673 previously submitted items were returned from that facility. In addition, there were 309 submissions of marijuana transferred to various in-house technicians for analysis.

Seized or collected evidence and property may be disposed of through a variety of methods, including being returned to the legal owners, condemned and released to the city for destruction or for official use, or for sale through auction. Disposition processes are guided explicitly by state statutes, commonly requiring a Superior Court authorization before property not returned to owners can be moved from the department's control. Through authorization of the Troup County Superior Court, a total of \$24,329 was deposited into the City's condemnation fund during 2015.

In 2015, a thorough inventory of all property and evidence maintained by the department was completed. The inventory was conducted as a result of a change in custodians as the previous employee retired from the department. In addition to the

inventory, new evidence management software was acquired by the department. This software provides for the use of barcode scanning for each piece of property and evidence, allowing for more efficient and accurate maintenance and tracking of evidence items.

Building and Grounds

During 2015 several significant projects were completed in an effort to improve the appearance and service capabilities of the Police Department, Training Center, and the Animal Services Facility. Exterior lighting in the department's parking lots were modernized with new, brighter, and more energy efficient lights. On the inside of the building new carpet was installed in several offices, including the Support Division, Office of Professional Standards, and the Special Investigation Unit. Other smaller projects were completed at each facility which included interior painting, carpet replacement, and parking lot asphalt repair and sealant application.

IV. Support Division

Records Section

The Records Section is responsible for the storage of all investigative case files, hardcopy official documents generated by Department members, permit applications, and other various forms, and houses the computer terminals containing criminal history record information. This Section is also responsible for establishing guidelines for the preparation, retention, dissemination, accountability, auditing, ordering, and processing of official forms, reports, and documents initiated and maintained by the department. This includes issuance of official documents, such as citation books, and Solicitor's Permits, and Alcoholic Beverage Permits, pursuant to the ordinances of the City of LaGrange.

The Records Section is the official recipient for any requests made of the LaGrange Police and Fire Departments under the Georgia Open Records Act, and the Support Division Commander is the official Records Officer for both Departments. There were approximately 150 substantial Open Records Requests processed during the course of the year. The Records Section consists of seven full-time civilian employees, two part-time employees, and one sworn police supervisor, all of whom are certified by the Georgia Bureau of Investigations' Georgia Crime Information Center (GCIC) Unit as Entry Level Terminal Operators. Two of the civilian employees, and one of the part-time employees, as well as the sworn supervisor, are certified Terminal Agency Coordinators (TAC) with the Georgia Bureau of Investigations. The Terminal Agency Coordinators

are responsible for the terminal operator training for all agency terminal operators, and for GCIC audit compliance. The TACs also facilitate the training of all City employees that are required by the State of Georgia to receive Security and Integrity training.

There were 304 Alcohol Beverage permits, 139 Chauffeur's permits, and 33 Solicitor's permits processed in 2015.

Community Service

The Community Service Program is under the auspices of the LaGrange Police Department. The intent of the program is to provide general services in the form of labor and/or skill to local State, County, and Municipal government agencies, and non-profit organizations within the City of LaGrange. The Community Service Program is designed to manage community work programs for persons convicted of crimes, primarily in Municipal Court, and who are ordered by the courts to complete community service work as part of their probationary dispositions.

Services provided include: eliminating trash and graffiti from city streets and right of ways, landscaping city owned properties, cleaning facilities, and other general maintenance required of various departments and non-profit organizations within the City. Community Service also provides cleaning and general maintenance services at the LaGrange Police Department's off-site Training Facility and Firing Range. In 2015, Community Service provided labor for the following agencies:

AGENCIES	WORKERS TO SIGN IN	OF HOURS WORKED	LABOR COST SAVINGS @ \$7.25/Hour
Roadway, Graffiti, Etc.	2,074	15,472	\$112,172.00
Fellowship Deliverance Ministries	326	1,556	\$11,278.46
Griggs Recreation Center	1,244	4,154	\$30,112.88
Habitat for Humanity	2,011	10,403	\$75,420.30
TOTAL	5655	31,584	\$228,983.64

Community Service also collected 1,988 tires and drove more than 18,237 accident-free miles, while providing these services in 2015.

SUMMARY

The past year has offered many challenges and opportunities for the LaGrange Departments of Public Safety to work actively in developing and sustaining strong partnerships with its citizens in order to effectively address crime and quality of life issues.

Our focus continues to seek “best practices” as it relates to community outreach and maintaining sound policy and protocols through strong accrediting organizations – such as the police department’s CALEA Accreditation and State Certification and the fire department’s pursuit of Fire Service Accreditation – which aids in not only providing life and property saving protection, but also in refining the responsiveness and effectiveness of both fire and police services.

The members of the Departments of Public Safety remain committed to serving and adding value by building upon the successes in 2015, and we look forward to all 2016 has to offer for our police and fire professionals, and the citizens and neighborhoods served.